

# Financial Report 2023

## 2024年3月期通期連結業績

Consolidated Financial Results for the Fiscal Year Ended March 31, 2024

(2024年3月31日現在)

(As of March 31, 2024)

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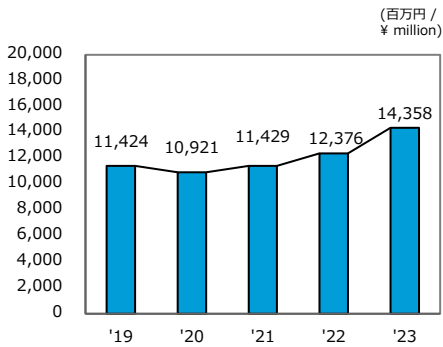
水を造り、熱を活かし、音を究め、よりよい環境をつくる

**SASAKURA**

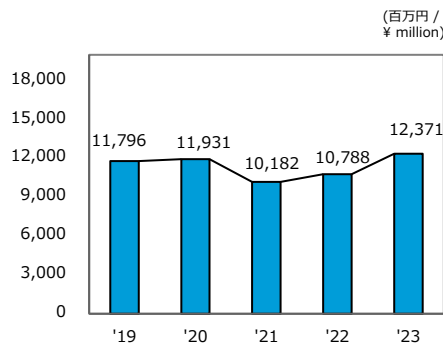
# 1. 主要な経営指標 Main Financial Indicators

## ◆ 連結財務ハイライト Consolidated Financial Highlight

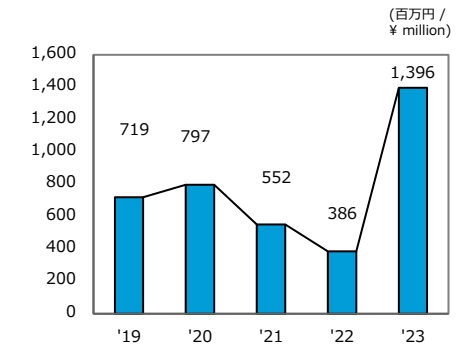
受注高 Orders received



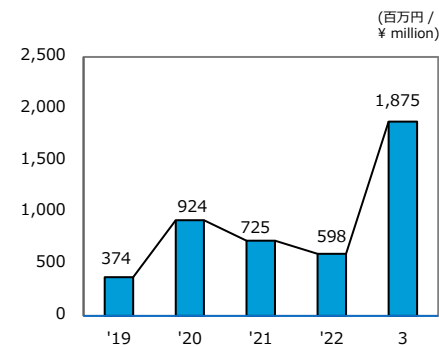
売上高 Net sales



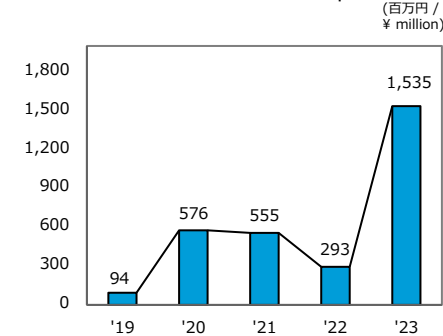
営業利益 Operating income



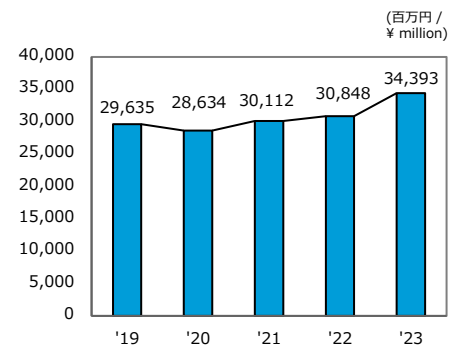
経常利益 Ordinary income



親会社株主に帰属する当期純利益  
Profit attributable to owners of parent

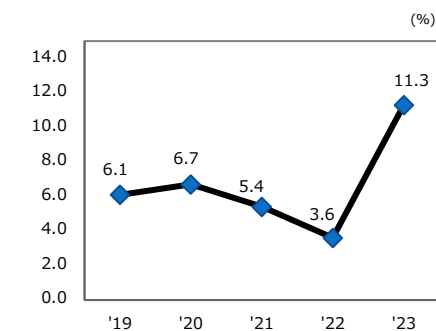


総資産 Total assets

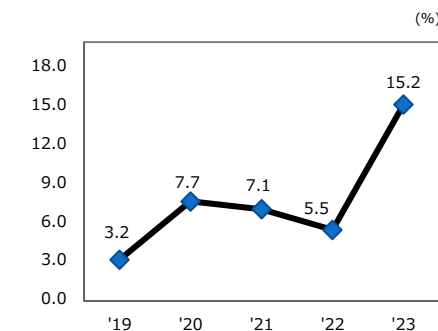


## ◆ 収益性 Profitability

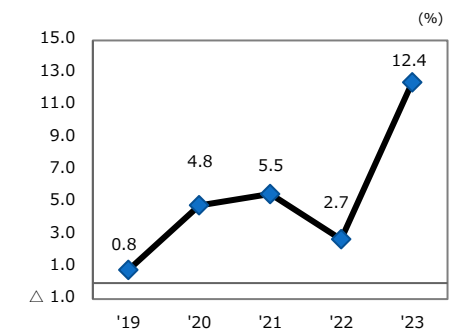
売上高営業利益率 Operating income ratio



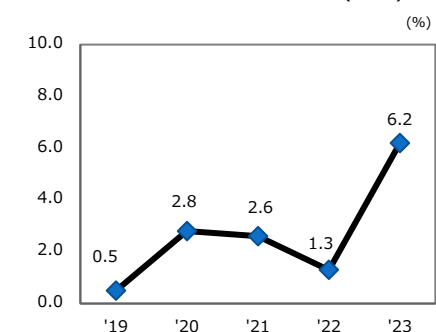
売上高経常利益率 Ordinary income ratio



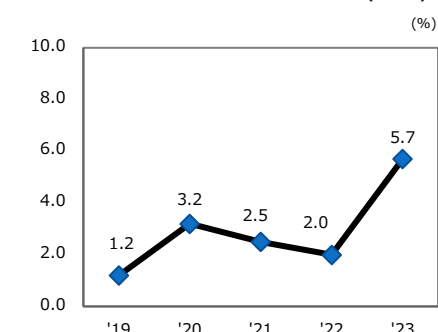
売上高当期純利益率 Return on sales



自己資本当期純利益率 Return on equity (ROE)



総資産経常利益率 Return on total assets (ROA)

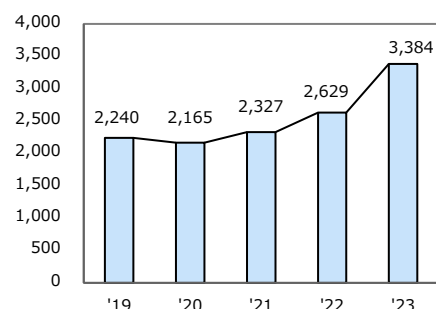


## 2. セグメント別受注高・売上高・営業利益 Orders Received / Sales / Operating Income by Segment

### ◆ 船舶用機器 For marine use

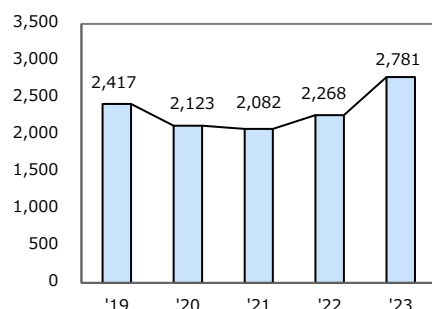
受注高 Orders received

(百万円 /  
¥ million)



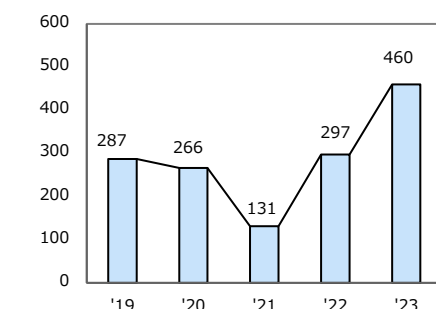
売上高 Net sales

(百万円 /  
¥ million)



営業利益 Operating income

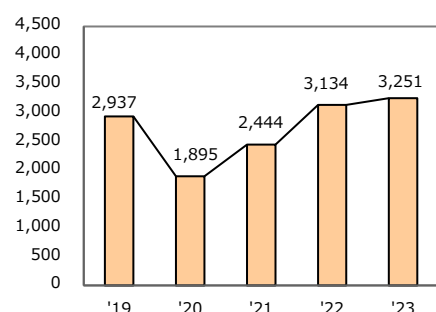
(百万円 /  
¥ million)



### ◆ 陸上用機器 For land use

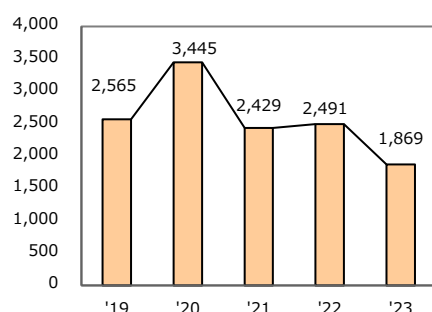
受注高 Orders received

(百万円 /  
¥ million)



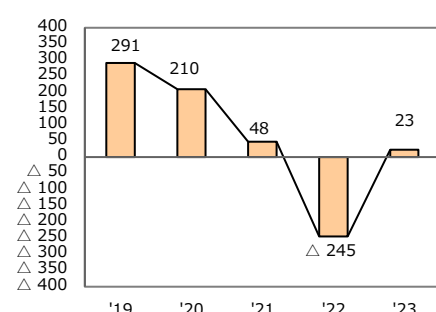
売上高 Net sales

(百万円 /  
¥ million)



営業利益 Operating income

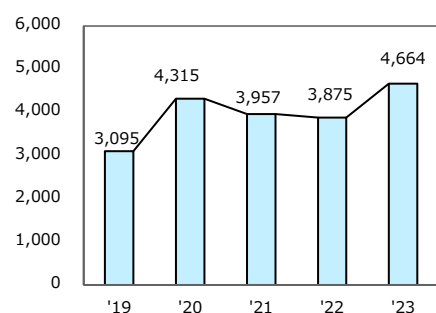
(百万円 /  
¥ million)



### ◆ 水処理装置 For water industrial use

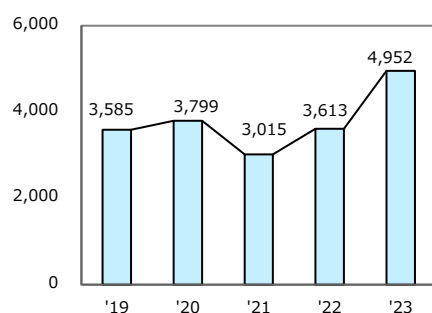
受注高 Orders received

(百万円 /  
¥ million)



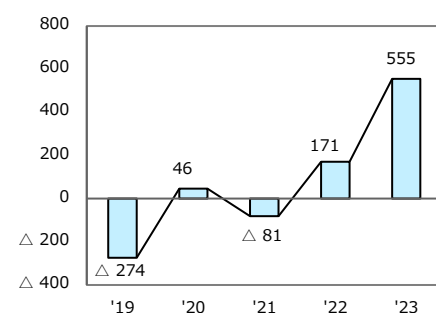
売上高 Net sales

(百万円 /  
¥ million)



営業利益 Operating income

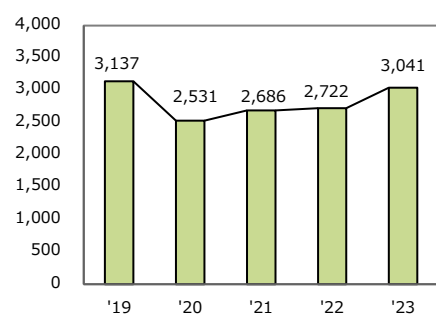
(百万円 /  
¥ million)



### ◆ 消音冷熱装置 Noise control and air conditioning system

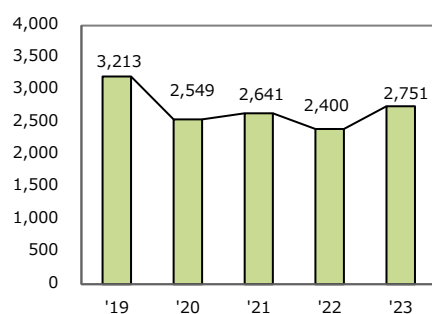
受注高 Orders received

(百万円 /  
¥ million)



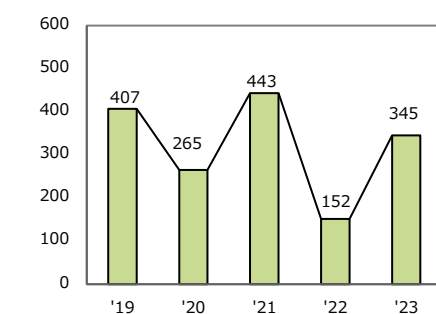
売上高 Net sales

(百万円 /  
¥ million)



営業利益 Operating income

(百万円 /  
¥ million)



### 3. 貸借対照表 Balance Sheets

(百万円 / ¥ million)

|                    |                                                             | 2019          | 2020          | 2021          | 2022          | 2023          |
|--------------------|-------------------------------------------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>資産の部</b>        | <b>Assets</b>                                               |               |               |               |               |               |
| 流動資産               | Current assets                                              | 24,518        | 22,973        | 24,216        | 24,456        | 20,538        |
| 現金及び預金             | Cash and deposits                                           | 5,057         | 7,027         | 9,216         | 11,284        | 7,218         |
| 受取手形、売掛金及び<br>契約資産 | Notes and accounts receivable-trade,<br>and contract assets | 16,237        | 13,525        | 9,668         | 7,186         | 6,942         |
| 有価証券               | Securities                                                  | -             | 100           | -             | 100           | -             |
| 製品                 | Finished goods                                              | 450           | 220           | 9             | 28            | 63            |
| 仕掛品                | Work in process                                             | 1,920         | 1,399         | 4,148         | 4,964         | 5,045         |
| 原材料及び貯蔵品           | Raw materials and supplies                                  | 498           | 482           | 545           | 633           | 702           |
| 前渡金                | Advance payments-trade                                      | 182           | 49            | 152           | 61            | 241           |
| 前払費用               | Prepaid expenses                                            | 83            | 45            | 56            | 52            | 42            |
| その他                | Other                                                       | 96            | 132           | 423           | 160           | 293           |
| 貸倒引当金              | Allowance for doubtful accounts                             | △8            | △8            | △3            | △14           | △12           |
| 固定資産               | Non-current assets                                          | 5,117         | 5,661         | 5,895         | 6,391         | 13,854        |
| 有形固定資産             | Property, plant and equipment                               | 3,334         | 3,538         | 3,488         | 3,537         | 3,557         |
| 建物及び構築物            | Buildings and structures                                    | 1,185         | 1,421         | 1,398         | 1,457         | 1,478         |
| 機械装置及び運搬具          | Machinery, equipment and vehicles                           | 309           | 290           | 252           | 213           | 201           |
| 工具、器具及び備品          | Tools, furniture and fixtures                               | 27            | 26            | 30            | 26            | 31            |
| 土地                 | Land                                                        | 1,712         | 1,733         | 1,738         | 1,746         | 1,760         |
| リース資産              | Leased assets                                               | 77            | 63            | 57            | 90            | 74            |
| 建設仮勘定              | Construction in progress                                    | 22            | 4             | 10            | 3             | 11            |
| 無形固定資産             | Intangible assets                                           | 63            | 60            | 46            | 91            | 247           |
| リース資産              | Leased assets                                               | 56            | 45            | 34            | 24            | 13            |
| ソフトウェア仮勘定          | Software in progress                                        | -             | -             | -             | -             | 170           |
| その他                | Other                                                       | 6             | 14            | 12            | 67            | 63            |
| 投資その他の資産           | Investments and other assets                                | 1,719         | 2,062         | 2,360         | 2,762         | 10,049        |
| 投資有価証券             | Investment securities                                       | 1,530         | 1,819         | 2,133         | 2,514         | 4,339         |
| 長期貸付金              | Long-term loans receivable                                  | -             | -             | -             | -             | 5,461         |
| 長期前払費用             | Long-term prepaid expenses                                  | 0             | 36            | 27            | 12            | 6             |
| 繰延税金資産             | Deferred tax assets                                         | 125           | 122           | 153           | 189           | 194           |
| その他                | Other                                                       | 92            | 105           | 68            | 68            | 68            |
| 貸倒引当金              | Allowance for doubtful accounts                             | △29           | △21           | △21           | △21           | △21           |
| <b>資産合計</b>        | <b>Total assets</b>                                         | <b>29,635</b> | <b>28,634</b> | <b>30,112</b> | <b>30,848</b> | <b>34,393</b> |

|                |                                                                  | 2019          | 2020          | 2021          | 2022          | 2023          |
|----------------|------------------------------------------------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>負債の部</b>    | <b>Liabilities</b>                                               |               |               |               |               |               |
| 流動負債           | Current liabilities                                              | 5,001         | 4,427         | 5,593         | 5,998         | 7,201         |
| 支払手形及び買掛金      | Notes and accounts payable-trade                                 | 2,088         | 1,610         | 1,394         | 1,209         | 2,254         |
| 1年内返済予定の長期借入金  | Current portion of long-term borrowings                          | 799           | 863           | 954           | -             | -             |
| リース債務          | Lease obligations                                                | 30            | 27            | 25            | 28            | 29            |
| 未払費用           | Accrued expenses                                                 | 200           | 188           | 198           | 182           | 213           |
| 未払法人税等         | Income taxes payable                                             | 111           | 181           | 171           | 211           | 345           |
| 前受金            | Advances received                                                | 494           | 241           | 1,713         | 2,881         | 2,917         |
| 賞与引当金          | Provision for bonuses                                            | 277           | 315           | 325           | 262           | 310           |
| 役員賞与引当金        | Provision for directors' bonuses                                 | 2             | 6             | 18            | 6             | 25            |
| 工事補償等引当金       | Provision for warranties for completed construction and products | 252           | 258           | 235           | 244           | 223           |
| 受注損失引当金        | Provision for loss on order received                             | 25            | 20            | 99            | 402           | 300           |
| その他            | Other                                                            | 718           | 714           | 456           | 567           | 579           |
| 固定負債           | Non-current liabilities                                          | 3,769         | 3,083         | 2,277         | 1,880         | 2,249         |
| 長期借入金          | Long-term loans payable                                          | 2,258         | 1,433         | 630           | -             | -             |
| リース債務          | Lease obligations                                                | 103           | 72            | 48            | 69            | 42            |
| 繰延税金負債         | Deferred tax liabilities                                         | -             | 87            | 144           | 258           | 661           |
| 退職給付に係る負債      | Net defined benefit liability                                    | 1,283         | 1,360         | 1,306         | 1,347         | 1,325         |
| 役員退職慰労引当金      | Provision for directors' retirement benefits                     | 17            | 23            | 28            | 85            | 105           |
| 長期未払金          | Long-term accounts payable - other                               | 107           | 107           | 107           | 107           | 102           |
| 資産除去債務         | Asset retirement obligations                                     | -             | -             | 12            | 12            | 12            |
| <b>負債合計</b>    | <b>Total liabilities</b>                                         | <b>8,771</b>  | <b>7,511</b>  | <b>7,870</b>  | <b>7,879</b>  | <b>9,450</b>  |
| <b>純資産の部</b>   | <b>Net assets</b>                                                |               |               |               |               |               |
| 株主資本           | Shareholders' equity                                             |               |               |               |               |               |
| 資本金            | Capital stock                                                    | 2,220         | 2,220         | 2,220         | 2,220         | 100           |
| 資本剰余金          | Capital surplus                                                  | 1,454         | 1,410         | 1,409         | 1,408         | 3,528         |
| 利益剰余金          | Retained earnings                                                | 17,052        | 17,506        | 17,696        | 17,867        | 19,294        |
| 自己株式           | Treasury shares                                                  | △148          | △143          | △159          | △154          | △154          |
| 株主資本           | Total shareholders' equity                                       | 20,577        | 20,993        | 21,166        | 21,341        | 22,768        |
| その他の包括利益累計額    | Accumulated other comprehensive income                           |               |               |               |               |               |
| その他有価証券評価差額金   | Valuation difference on available-for-sale securities            | 284           | 571           | 710           | 1,050         | 2,090         |
| 繰延ヘッジ損益        | Deferred gains or losses on hedges                               | △1            | △5            | △14           | △5            | △47           |
| 為替換算調整勘定       | Foreign currency translation adjustment                          | △27           | △467          | 323           | 510           | 59            |
| 退職給付に係る調整累計額   | Remeasurements of defined benefit plans                          | △0            | △5            | △1            | 8             | △8            |
| その他の包括利益累計額    | Total accumulated other comprehensive income                     | 255           | 92            | 1,018         | 1,562         | 2,093         |
| 非支配株主持分        | Non-controlling interests                                        | 31            | 36            | 56            | 65            | 81            |
| <b>純資産合計</b>   | <b>Total net assets</b>                                          | <b>20,864</b> | <b>21,123</b> | <b>22,241</b> | <b>22,969</b> | <b>24,943</b> |
| <b>負債純資産合計</b> | <b>Total liabilities and net assets</b>                          | <b>29,635</b> | <b>28,634</b> | <b>30,112</b> | <b>30,848</b> | <b>34,393</b> |

#### 4. 損益計算書 / キャッシュ・フロー計算書

#### Statements of Income / Statements of Cash Flows

#### 損益計算書 Statements of Income

(百万円 / ¥ million)

|                                        |                                                         | 2019   | 2020   | 2021   | 2022   | 2023   |
|----------------------------------------|---------------------------------------------------------|--------|--------|--------|--------|--------|
| 営業損益の部                                 | Operating income and loss                               |        |        |        |        |        |
| 売上高                                    | Net sales                                               | 11,796 | 11,931 | 10,182 | 10,788 | 12,371 |
| 売上原価                                   | Cost of sales                                           | 8,681  | 8,698  | 7,205  | 7,741  | 8,408  |
| 売上総利益                                  | Gross profit                                            | 3,115  | 3,232  | 2,977  | 3,047  | 3,963  |
| 販売費及び一般管理費                             | Selling, general and administrative expenses            | 2,395  | 2,434  | 2,424  | 2,660  | 2,566  |
| 営業利益又は営業損失 (△)                         | Operating income (loss)                                 | 719    | 797    | 552    | 386    | 1,396  |
| 営業外損益の部                                | Non-operating income and expenses                       |        |        |        |        |        |
| 営業外収益                                  | Non-operating income                                    | 67     | 183    | 215    | 232    | 479    |
| 営業外費用                                  | Non-operating expenses                                  | 412    | 57     | 42     | 20     | 0      |
| 経常利益又は経常損失 (△)                         | Ordinary income (loss)                                  | 374    | 924    | 725    | 598    | 1,875  |
| 特別損益の部                                 | Extraordinary income and loss                           |        |        |        |        |        |
| 特別利益                                   | Extraordinary income                                    | -      | -      | 38     | -      | -      |
| 特別損失                                   | Extraordinary losses                                    | 1      | 127    | 1      | 2      | 3      |
| 税金等調整前当期純利益又は税金等調整前当期純損失(△)            | Profit (loss) before income taxes                       | 373    | 796    | 762    | 595    | 1,871  |
| 法人税、住民税及び事業税                           | Income taxes-current                                    | 179    | 245    | 239    | 356    | 530    |
| 法人税等調整額                                | Income taxes-deferred                                   | 122    | △7     | △47    | △61    | △205   |
| 法人税等合計                                 | Total income taxes                                      | 302    | 238    | 192    | 295    | 325    |
| 当期純利益又は当期純損失 (△)                       | Profit (loss)                                           | 70     | 557    | 570    | 300    | 1,546  |
| 非支配株主に帰属する当期純利益                        | Profit (loss) attributable to non-controlling interests | △24    | △19    | 14     | 6      | 11     |
| 親会社株主に帰属する当期純利益<br>親会社株主に帰属する当期純損失 (△) | Profit (loss) attributable to owners of parent          | 94     | 576    | 555    | 293    | 1,535  |

#### キャッシュ・フロー計算書 Statements of Cash Flows

(百万円 / ¥ million)

|                                 |                                                                                                  | 2019  | 2020  | 2021   | 2022   | 2023   |
|---------------------------------|--------------------------------------------------------------------------------------------------|-------|-------|--------|--------|--------|
| 営業活動によるキャッシュ・フロー                | Net cash provided by (used in) operating activities                                              | 2,549 | 3,326 | 3,124  | 4,093  | 1,834  |
| 投資活動によるキャッシュ・フロー                | Net cash provided by (used in) investing activities                                              | △275  | △476  | △6     | △237   | △5,856 |
| 財務活動によるキャッシュ・フロー                | Net cash provided by (used in) financing activities                                              | △817  | △966  | △1,058 | △1,893 | △143   |
| 現金及び現金同等物に係る<br>換算差額            | Effects of exchange rate change on cash and cash equivalents                                     | △49   | 85    | 129    | 106    | 98     |
| 現金及び現金同等物の増減額<br>(△は減少)         | Net increase (decrease △) in cash and cash equivalents                                           | 1,406 | 1,970 | 2,189  | 2,068  | △4,066 |
| 現金及び現金同等物の期首残高                  | Cash and cash equivalents at beginning of period                                                 | 3,651 | 5,057 | 7,027  | 9,216  | 11,284 |
| 連結の範囲の変更に伴う現金及び現金同等物の増減額 (△は減少) | Increase (decrease) in cash and cash equivalents resulting from change of scope of consolidation | -     | -     | -      | -      | -      |
| 現金及び現金同等物の期末残高                  | Cash and cash equivalents at end of period                                                       | 5,057 | 7,027 | 9,216  | 11,284 | 7,218  |

## 5. 当社 主要取扱い製品 Products Information

### 水と環境：水資源確保や、海や川を汚染から護る、省エネ製品

Water and Environment: eco-products relieving the thirst of the world and preserving the global water environment



船の上で真水を造る  
船舶用造水装置  
Fresh water generator



中東で活躍！省エネタイプ  
陸上用海水淡水化装置  
Reheat-type desalination plant  
for land use



廃液の減溶化、有価物回収、蒸留水再利用  
蒸発濃縮装置  
Evaporating concentrator

### 熱と環境：熱交換技術により、資源を有効活用した人と地球に優しい製品

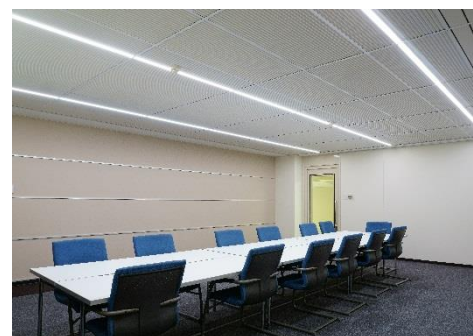
Heat and Environment: products that is friendly to people and the world, utilizing the resources effectively



水を使わず、大気で冷却  
空冷式熱交換器  
Air-cooled heat exchanger



二重偏芯弁体採用、確かなシール性を発揮  
超低温バタフライ弁  
Cryogenic butterfly valve



風のない快適な空間を実現  
放射パネル  
Radiant panel

### 音と環境：音響ラボ実験に裏付けされた、確かな音響技術と製品

Sound and Environment: noise control system through acoustic engineering in Aero-acoustic laboratory



清掃工場で活躍  
サイレンサー  
Silencer for municipal  
incineration plant



風を通して騒音防止  
工場給気口ダクトサイレンサー  
Duct silencer for factory ventilation



意匠性の高い  
トーンスクリーン  
Soundproof louver with  
superior design

## 6. 会社概要 Corporate Profile

|                                                                                                                                                                                                      |                                                                                                             |                                                                                                                                                                                                                                                                                     |                                                                                                                    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|
| 商 号                                                                                                                                                                                                  | 株式会社ササクラ                                                                                                    | Trade Name                                                                                                                                                                                                                                                                          | Sasakura Engineering Co., Ltd.                                                                                     |
| 創 立                                                                                                                                                                                                  | 1949年（昭和24年）2月22日                                                                                           | Founded                                                                                                                                                                                                                                                                             | February 22, 1949                                                                                                  |
| 資 本 金                                                                                                                                                                                                | 1億円                                                                                                         | Capital                                                                                                                                                                                                                                                                             | 100,000,000 Yen                                                                                                    |
| 代 表 者                                                                                                                                                                                                | 代表取締役会長 笹 倉 敏 彦<br>代表取締役社長 笹 倉 慎 太 郎                                                                        | Representative<br>Directors                                                                                                                                                                                                                                                         | Chairman Toshihiko Sasakura<br>President Shintaro Sasakura                                                         |
| 従 業 員 数                                                                                                                                                                                              | 274名（単体）<br>480名（連結）                                                                                        | Number of<br>Employees                                                                                                                                                                                                                                                              | 274(Non-consolidated)<br>480(Consolidated)                                                                         |
| 本 社                                                                                                                                                                                                  | 〒555-0011<br>大阪市西淀川区竹島4丁目7番32号<br>(本店登記所在地 大阪市西淀川区御幣島6丁目7番5号)<br>TEL:(06)6473-2131(代表)<br>FAX:(06)6475-2899 | Head Office                                                                                                                                                                                                                                                                         | 7-32 Takejima 4-chome, Nishiyodogawa-ku,<br>Osaka 555-0011 Japan<br>Tel : +81-6-6473-2131<br>Fax : +81-6-6475-2899 |
| 東 京 支 社                                                                                                                                                                                              | 〒 104-0033<br>東京都中央区新川1丁目17番25号<br>TEL:(03)5566-1212<br>FAX:(03)5566-1233                                   | Tokyo Branch                                                                                                                                                                                                                                                                        | 10-4, Hatchobori 4-chome, Chuo-ku,<br>Tokyo 104-0032 Japan<br>Tel: +81-3-5566-1212<br>Fax: +81-3-5566-1233         |
| 研 究 所                                                                                                                                                                                                | ササクラテクノプラザ<br>音響ラボラトリー                                                                                      | R & D Center                                                                                                                                                                                                                                                                        | Sasakura Technoplaza<br>Aero-Acoustic Laboratory                                                                   |
| 工 場                                                                                                                                                                                                  | 竹島工場<br>歌島工場<br>小野田工場                                                                                       | Works                                                                                                                                                                                                                                                                               | Takejima Works<br>Utajima Works<br>Onoda Works                                                                     |
| «関係会社»<br>株式会社笹倉サービスセンター (大阪)<br>株式会社ササクラ・エーイー (大阪)<br>P.T.SASAKURA INDONESIA (インドネシア)<br>SASAKURA MIDDLE EAST COMPANY (サウジアラビア)<br>SASAKURA TAIWAN CO.,LTD. (台湾)<br>SASAKURA SHANGHAI CO.,LTD. (中国) |                                                                                                             | «Affiliated Companies»<br>Sasakura Service Center Co.,Ltd. (Osaka)<br>Sasakura Acoustic Engineering Co.,Ltd (Osaka)<br>P.T.Sasakura Indonesia (Indonesia)<br>Sasakura Middle East Company (Saudi Arabia)<br>Sasakura Taiwan Co.,Ltd. (Taiwan)<br>Sasakura Shanghai Co.,Ltd. (China) |                                                                                                                    |



ササクラ 本社  
Sasakura Head Office



ササクラ テクノプラザ  
Sasakura Technoplaza